**Program (Major, Minor, Core):** Ed.D., Educational Leadership, superintendent program  
**Department:** Educational Leadership  
**College/School:** School of Education  
**Person(s) Responsible for Implementing the Plan:** Susan Everson, Ph.D.; Bill Rebore, Ph.D.; Joseph Nichols, Ph.D.  
**Date Submitted:** February 29, 2016

<table>
<thead>
<tr>
<th>Program Learning Outcomes</th>
<th>Curriculum Mapping</th>
<th>Assessment Methods</th>
<th>Use of Assessment Data</th>
</tr>
</thead>
<tbody>
<tr>
<td>What do you expect all students who complete the program to know, or be able to do?</td>
<td>Where is the outcome learned/assessed (courses, internships, student teaching, clinical, etc.)?</td>
<td>How do students demonstrate their performance of the program learning outcomes? How does the program measure student performance? Distinguish your direct measures from indirect measures.</td>
<td>How does the program use assessment results to recognize success and &quot;close the loop&quot; to inform additional program improvement? How/when is this data shared, and with whom?</td>
</tr>
</tbody>
</table>

**DESE Superintendent Standard 1:** Vision, mission, and goals – Superintendents have the knowledge and ability to ensure the success of all students by facilitating the development, articulation, implementation, and stewardship of a school or district vision of learning supported by the school community.

**SLU Learning Outcome**  
The candidate will explain how district-level leadership vision, mission, and goals promote student success.

<table>
<thead>
<tr>
<th>DESE Quality Indicator 1.1</th>
<th>Establish the vision, mission, and goals.</th>
</tr>
</thead>
<tbody>
<tr>
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<td>School district administration</td>
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School superintendent licensure assessment  
Comprehensive written exam  
District curriculum audit  
District level internship assessment  
Graduate surveys

Assessment results are summarized and examined on a semester or yearly basis—depending on the nature of the data. Programs and concentration areas discuss data in their meetings, make decisions about what the data mean, and develop action plans for improvement. These action plans are submitted and monitored on a yearly basis.
<table>
<thead>
<tr>
<th>DESE Candidate Indicator 1.C.1</th>
<th>Understands that the vision, mission, and goals promote success for all students and are based on relevant knowledge and current theories.</th>
<th>Dissertation proposal and oral defense Dissertation and oral defense</th>
</tr>
</thead>
<tbody>
<tr>
<td>SLU Learning Outcome</td>
<td>The candidate will analyze district-level leadership implementation strategies.</td>
<td>Assessment results are summarized and examined on a semester or yearly basis—depending on the nature of the data. Programs and concentration areas discuss data in their meetings, make decisions about what the data mean, and develop action plans for improvement. These action plans are submitted and monitored on a yearly basis.</td>
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<tr>
<td>DESE Quality Indicator 1.2</td>
<td>Implement the vision, mission, and goals.</td>
<td>Assessment results are summarized and examined on a semester or yearly basis—depending on the nature of the data. Programs and concentration areas discuss data in their meetings, make decisions about what the data mean, and develop action plans for improvement. These action plans are submitted and monitored on a yearly basis.</td>
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<tr>
<td>DESE Candidate Indicator 1.C.2</td>
<td>Knows the implementation strategies and how to use them for achieving the vision, mission, and goals.</td>
<td>Assessment results are summarized and examined on a semester or yearly basis—depending on the nature of the data. Programs and concentration areas discuss data in their meetings, make decisions about what the data mean, and develop action plans for improvement. These action plans are submitted and monitored on a yearly basis.</td>
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<td>SLU Learning Outcome</td>
<td>The candidate will analyze district-level culture affects student learning.</td>
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<td>DESE Quality Indicator 2.1</td>
<td>Promote positive school culture.</td>
<td>Assessment results are summarized and examined on a semester or yearly basis—depending on the nature of the data. Programs and concentration areas discuss data in their meetings, make decisions about what the data mean, and develop action plans for improvement. These action plans are submitted and monitored on a yearly basis.</td>
</tr>
<tr>
<td>DESE Candidate Indicator 2.C.1</td>
<td>Understands what school culture is and the importance of safety and positive relationships to achieve high levels of learning.</td>
<td>Assessment results are summarized and examined on a semester or yearly basis—depending on the nature of the data. Programs and concentration areas discuss data in their meetings, make decisions about what the data mean, and develop action plans for improvement. These action plans are submitted and monitored on a yearly basis.</td>
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<td>SLU Learning Outcome</td>
<td>The candidate will analyze the EDL 6450 Managing the district level curriculum</td>
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</table>
**DeSE Quality Indicator 2.2**
Provide effective instructional programs.

**DeSE Candidate Indicator 2.C.2**
Knows effective and research-based instructional and assessment practices as well as the use of curricular materials to support student learning.

**SLU Learning Outcome**
The candidate will explain how district-wide professional learning affects student learning.

**DESE Quality Indicator 3**
Ensure continuous professional learning.

**DESE Candidate Indicator 2.C.3**
Understands the importance of ongoing professional learning and its application to meeting the learning needs of students.

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</thead>
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**DESE Superintendent Standard 3: Management of organizational systems**
Superintendents have the knowledge and ability to ensure the success of all students by managing the organizational structure, personnel, and resources in a way that promotes a safe, efficient, and effective learning environment.

**SLU Learning Outcome**
The candidate will explain district-level educational management and organizational theories.

**DESE Quality Indicator 3.1**
Manage the organizational structure.

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<th>DESE Candidate Indicator 3.C.1</th>
<th>EDL 6110</th>
<th>Graduate surveys</th>
</tr>
</thead>
<tbody>
<tr>
<td>Is knowledgeable of appropriate structures, policies, and procedures to ensure the effective management of the organizational structure.</td>
<td>School district administration</td>
<td>Dissertation proposal and oral defense</td>
</tr>
<tr>
<td></td>
<td>EDL 5730</td>
<td>Dissertation and oral defense</td>
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<td>The candidate will explain the district-level educator evaluation and management process.</td>
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<th>DESE Candidate Indicator 3.C.2</th>
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<td>Understands how the collaborative process and educator evaluation is used for the attainment of the district’s vision, mission, and goals.</td>
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<td>The candidate will explain district-level effective resource strategies.</td>
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<th>DESE Quality Indicator 3.3</th>
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<td>Manage resources.</td>
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<th>DESE Candidate Indicator 3.C.3</th>
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<tbody>
<tr>
<td>Demonstrates an understanding that the use of fiscal, human and material allocation must be effective, legal, and equitable in order to support</td>
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teaching and learning.

| EDL 6110 | School district administration |
| EDL 5730 | Professional staff development and teacher evaluation |
| EDL 6400 | Human resource administration |
| | | Dissertation proposal and oral defense |
| | | Dissertation and oral defense |

**DESE Superintendent Standard 4:** Collaboration with families and stakeholders – Superintendents have the knowledge and ability to ensure the success of all students with families and other community members, responding to diverse community interests and needs, and mobilizing community resources.

**SLU Learning Outcome**

**DESE Quality Indicator 4.1**
Collaborate with families and other community members.

**DESE Candidate Indicator 4.C.1**
Recognizes the importance of bringing together family, community members, and stakeholders to support and positively affect learning.

| EDL 5914 | Internship: Educational administration-superintendent |
| EDL 5200 | School-community relations |
| | School superintendent licensure assessment |
| | Comprehensive written exam |
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**SLU Learning Outcome**

**DESE Quality Indicator 4.2**
Respond to community interests and needs.

**DESE Candidate Indicator 4.C.2**
Understands that high visibility and

| EDL 5914 | Internship: Educational administration-superintendent |
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Active involvement within the community is necessary to accommodate diverse school and community conditions.

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<tbody>
<tr>
<td>The candidate explains how to identify community resources to support student learning across the district.</td>
<td>EDL 5200 School-community relations</td>
<td>Comprehensive written exam</td>
</tr>
<tr>
<td>DESE Quality Indicator 4.3 Mobilize community resources.</td>
<td></td>
<td>District level internship assessment</td>
</tr>
<tr>
<td>DESE Candidate Indicator 4.C.3 Demonstrates an understanding that the use of community resources is necessary to support improved student achievement throughout the district.</td>
<td></td>
<td>Graduate surveys</td>
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<td>District community relations plan</td>
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**DESE Superintendent Standard 5: Ethics and integrity – Superintendents have the knowledge and ability to ensure the success of all students by acting with integrity and in an ethical manner.**

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<th>School superintendent licensure assessment</th>
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<tr>
<td>The candidate will explain principles of educational ethics.</td>
<td>EDL 6200 Ethics of school leadership</td>
<td>Comprehensive written exam</td>
</tr>
<tr>
<td>DESE Quality Indicator 5.1 Personal and professional responsibility.</td>
<td></td>
<td>District level internship assessment</td>
</tr>
<tr>
<td>DESE Candidate Indicator 5.C.1 Demonstrates an understanding that respect for the rights of others, honoring confidentiality and personal dignity, and engaging in honest interactions based upon ethical and legal principles is essential to effective leadership.</td>
<td></td>
<td>Graduate surveys</td>
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### DESE Superintendent Standard 6: The education system – Superintendents have the knowledge and ability to ensure the success of all students by understanding, responding to, and influencing the larger political, social, economic, legal, and cultural context.

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### DESE Quality Indicator 6.3
Influence the larger context.

**DESE Candidate Indicator 6.C.3**
Understands the necessity of advocating for policies and resources at local, state, and federal levels to ensure equity of the educational experience for each student in the district.

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### DESE Quality Indicator 7.1
Increase knowledge and skills based on best practices.

**DESE Candidate Indicator 7.C.1**
Recognizes the importance of acquiring knowledge, skills, and best practices to positively impact staff development and more effectively meet student learning needs.

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### DESE Superintendent Standard 7: Professional development
Superintendents have the knowledge and ability to ensure the success of all students by remaining current on best practices in education administration and school-related areas as envisioned in his/her annual professional development plan.

**SLU Learning Outcome**
The candidate will explain how to support district employees with professional development.

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Assessment results are summarized and examined on a semester or yearly basis—depending on the nature of the data. Programs and concentration areas discuss data in their meetings, make decisions about what the data mean, and develop action plans for improvement. These action plans are submitted and monitored on a yearly basis.
1. It is **not recommended** to try and assess (in depth) all of the program learning outcomes every semester. It is best practice to plan out when each outcome will be assessed and focus on 1 or 2 each semester/academic year. Describe the responsibilities, timeline, and the process for implementing this assessment plan.

It is the normal practice of the Department to review all assessments related to the Doctoral Programs at the annual faculty retreat in September. Informal reviews also occur during the year when assessment data are received. For example comprehensive examination data are reviewed in November and March each year, and SSA results are usually examined in October. Discussions regarding actions needed as a result of the assessments are usually decided at the May faculty retreat. As a result, corrections or changes are discussed, researched, and implemented each year.

Over the past several years, particular emphasis was placed on data from the graduate and employer surveys, the required curriculum and community relations projects, the students’ ability to address the knowledge base on the comprehensive examination, and the assessments related to the internship activities.

The review and reporting process for this assessment plan is monitored by the School of Education’s assessment committee. Specifically, the educational Leadership program coordinator and the assessment coordinator are responsible for making sure this plan is implemented and that data-based program improvement decisions are made and used by faculty.

2. Please explain how these assessment efforts are coordinated with Madrid (courses and/or program)?

This question is not applicable to this assessment plan.

3. The program assessment plan should be developed and approved by all faculty in the department. In addition, the program assessment plan should be developed to include student input and external sources (e.g., national standards, advisory boards, employers, alumni, etc.). Describe the process through which your academic unit created this assessment plan. Include the following:

   a. Timeline regarding when or how often this plan will be reviewed and revised. (This could be aligned with program review.)

The educational leadership assessment plan is reviewed in accordance with the School of Education’s accreditation and program review cycle. The School of Education’s assessment committee is responsible for reviewing and making changes to this assessment plan. The assessment coordinator is responsible for making sure the assessment committee monitors and reviews this plan at the appropriate time.
b. **How students were included in the process and/or how student input was gathered and incorporated into the assessment plan.**

   Student input is gathered through focus groups. We ask students a variety of questions about their experiences in the program, what we can do to change our programming, etc.

c. **What external sources were consulted in the development of this assessment plan?**

   The following external sources were consulted when making this plan:
   
   - Interstate School Leaders Licensure Consortium standards and the organization’s implementation resources.
   - Missouri Department of Elementary and Secondary Education’s assessment system.
   - Missouri Department of Elementary and Secondary Education’s standards for educational leaders.
   - Council for Accreditation on Educator Preparation’s standards for accrediting teacher preparation programs and the organization’s white papers and resources.

d. **Assessment of the manageability of the plan in relation to departmental resources and personnel.**

   The School of Education has the departmental resources and personnel to manage this plan. We have a full-time assessment coordinator as well as an assessment governing committee.